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N.H.P.U.C. Case No.	DW 10-091
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Witness	Page #4
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STATE OF NEW HAMPSHIRE  
BEFORE THE  
NEW HAMPSHIRE PUBLIC UTILITIES COMMISSION  
  
RE: PENNICHUCK WATER WORKS, INC.  
  
DW 10-091  
  
PRE-FILED DIRECT TESTIMONY  
  
OF  
  
DONALD L. WARE

MAY 2010

**TABLE OF CONTENTS**

**Pre-Filed Direct Testimony of Donald L. Ware  
DW 10-091**

Professional and Educational Background.....	1
Overview of Capital Expenditures.....	2
SDWA Compliance Capital Expenditures.....	4
Other Capital Improvements.....	5

1 **Professional and Educational Background**

2 **Q. What is your name and what is your position with Pennichuck Water Works,**  
3 **Inc.?**

4 **A.** My name is Donald L. Ware. I am the President of Pennichuck Water Works, Inc.  
5 (the "Company"). I have been employed with the Company since April 1995. I am  
6 a licensed professional engineer in New Hampshire, Massachusetts and Maine.

7 **Q. Please describe your educational background.**

8 **A.** I have a Bachelor in Science degree in Civil Engineering from Bucknell University  
9 in Lewisburg, Pennsylvania. I have a Masters in Business Administration from the  
10 Whittemore Business School at the University of New Hampshire.

11 **Q. Please describe your professional background.**

12 **A.** Prior to joining the Company, I served as the General Manager of the Augusta  
13 Water District in Augusta, Maine from 1986 to 1995. I served as the District's  
14 engineer between 1982 and 1986.

15 **Q. What are your responsibilities as President of the Company?**

16 **A.** As President of the Company, I am responsible for the overall operations of the  
17 Company, including water quality and supply, distribution, engineering and water  
18 system capital improvements. With regard to capital improvements overseen by  
19 the Company's Engineering Department, I work directly with the Company's Chief  
20 Engineer and each of the Company's Department managers in the selection and  
21 implementation of new capital improvement projects.

22 **Q. What is the purpose of your testimony?**

1 **A.** I will be providing details of the Company's capital expenditures that were made in  
2 2008 and during the test year and are included in the Company's rate request. I  
3 will also describe non revenue producing capital improvements that will be made  
4 in 2010 that form the basis for the Company's request for a step increase for  
5 assets being placed into service as of December 2010. I will also provide  
6 testimony supporting the Company's request for a Water Infrastructure and  
7 Conservation Adjustment (WICA) charge.

8 **Overview of Capital Expenditures**

9 **Q. Did the Company make capital expenditures during 2008 that were not part**  
10 **of the step increase in rates granted by the Commission in DW 08-073?**

11 **A.** Yes. The Company made capital expenditures in 2008 that were not included in  
12 the Company's last rate case, DW08-073. By way of background, in the  
13 Company's last rate case, the Company was awarded a step increase for  
14 significant additions to the Company's water treatment plant that were placed into  
15 service during 2008 and early 2009. These additions included the rebuilding and  
16 upgrading of two of six filters (filters 4 and 5) at the Company's water treatment  
17 plant, and the replacement of the Fifield tank.

18 **Q. How much did the Company spend, in total, for capital expenditures during**  
19 **2008 that was not captured in the step increase granted as part of DW 08-**  
20 **073?**

21 **A.** The Company added \$2.6 million of new non CIAC assets that were not included  
22 in the step increase granted in DW08-073 (excluding retirements). Of the total,  
23 approximately \$1.3 million was invested in the installation of radio meter readers.

1 This investment will be described in more detail later in my testimony. The  
2 remaining approximately \$1.3 million was invested primarily in maintenance  
3 capital for mains, meters, services, hydrants and vehicles.

4 **Q. How much did the Company spend, in total, for capital expenditures during**  
5 **2009?**

6 **A.** The Company added \$12.0 million in new assets during 2009 of which \$8.0 million  
7 were not included in the step increase granted in DW 08-073 (excluding  
8 retirements). Of the \$8.0 million in additions, \$6.8 million of those assets were  
9 non revenue producing assets.

10 **Q. What do you mean by non-revenue producing assets?**

11 **A.** Non-revenue producing assets are related to projects that do not result in new  
12 customers or additional revenues to the Company. Examples of typical non-  
13 revenue producing projects are projects that are the result of government  
14 regulations such as the Safe Drinking Water Act (SDWA), the City of Nashua's  
15 sanitary and storm water separation project sometimes referred to as the  
16 combined sewer overflow project (CSO), City and State road reconstruction  
17 projects and other State or Federal mandates. Capital expenditures to enhance  
18 customer service or replacements of aging infrastructure are also examples of  
19 non-revenue producing projects.

20 **Q. Are all of the capital expenditures completed during 2008 and 2009 (and**  
21 **described further below) currently used and useful?**

22 **A.** Yes.

1 **Q. What were the major focal points of the Company's capital projects in 2008**  
2 **and 2009?**

3 **A.** The Company's focus continues to be multifaceted and included the completion of  
4 the water treatment plant reconstruction to insure compliance with all State and  
5 Federal Drinking Water Regulations, the replacement aging infrastructure,  
6 primarily water mains and services, completing water supply and water quality  
7 improvement projects for its community water systems and completing the  
8 installation of radio meter readers in the Company's core water system. The  
9 Company spent a total of \$10.6 million on capital improvements within these  
10 areas during 2008 and 2009 that were not part of the step increase granted in DW  
11 08-073. Each of the major project areas for 2009 is described in more detail  
12 below.

13 **SDWA Compliance Capital Expenditures**

14 **Q. Can you please describe the work that the Company completed during 2009**  
15 **at the Water Treatment plant in order to maintain compliance with the Safe**  
16 **Drinking Water Act (SDWA)?**

17 **A.** Yes. The projects listed below were completed as part of the Water Treatment  
18 plant upgrades during 2009 in order to meet SDWA requirements:

- 19 1. The last of the plant's six water filters was rebuilt.
- 20 2. The second of two pulsators was rebuilt.
- 21 3. Plant Security was enhanced to include fencing and new cameras to put  
22 the plant's security measures in compliance with the recommendations of  
23 the vulnerability assessment completed for the US EPA.

1 **Q. How much did the Company invest in the above referenced improvements to**  
2 **the water treatment plant during 2009?**

3 A total of \$4.3 million was expended by the Company during 2009 to complete the  
4 upgrades to its water treatment plant. The costs of the projects described above  
5 are included in the asset detail on Schedule 3, Attachment A, Exhibit 2.

6 **Q. In your testimony in DW 08-073, you referenced Contract 6 which entailed**  
7 **the rebuild of the Merrimack River Intake. Did the Company complete the**  
8 **rebuild the Merrimack River Intake?**

9 **A.** Yes. The Company bid the construction of the two new 350 HP pumps to be used  
10 at the Merrimack River Intake in February of 2008. The installation of the new  
11 pumps increased station capacity from 16.8 to 22.0 MGD. The station upgrade  
12 also increased the station capacity, with the largest pump out of service, from 11.6  
13 MGD to 22.0 MGD. The station was completed and operational in July of 2009.  
14 The final cost of the Merrimack River Intake rebuild was just over \$0.6 million.

15 **Other Capital Improvements**

16 **Q. Can you please describe the other types of capital improvements that**  
17 **Pennichuck completed in 2009?**

18 **A.** Yes. The Company spent a total of \$1.0 million to replace aging water mains,  
19 services, valves and hydrants in 2009. This work resulted in the replacement of  
20 66 steel water services and 3,616 lineal feet of water main during 2009.

21 **Q. The amount of water main replaced in 2009 was substantially less than the**  
22 **Company has replaced in the past. What is the reason for this and what are**

1 **the Company's plans in the future relative to the replacement/rehabilitation**  
2 **of water main?**

3 **A.** The Company installed less replacement water main in 2009 for several reasons.  
4 First, the City of Nashua did not have an active CSO or Sewer replacement  
5 program during 2009. Consequently the planned joint water and sewer  
6 replacement projects that had helped reduce paving costs associated with water  
7 main replacement projects for the Company in previous years was not available.  
8 The City has restarted both its CSO and sewer main replacement work in 2010  
9 and the Company is partnering with the City on those projects. The scope of the  
10 coordinated Company and City projects in 2010 is discussed later in my  
11 testimony.

12 **Q. Please describe the water supply and water quality projects completed**  
13 **during 2009.**

14 **A.** The Company spent over \$0.8 million in 2009 on new and replacement equipment  
15 for projects to maintain or improve water quantity or and/or water quality.

16 **Q. Please describe the major water quantity projects.**

17 **A.** The largest water quantity projects involved developing new sources of supply for  
18 the Sweet Hill and Twin Ridge Community Water Systems. The Company spent  
19 \$0.2 million to locate and develop a new well for Sweet Hill to improve the output  
20 of the existing Twin Ridge wells and to activate an existing well at Twin Ridge that  
21 had not been in use since 1998.

22 **Q. Why were these projects necessary?**



1 **A.** Both the Twin Ridge and Sweet Hill water systems had been under total irrigation  
2 bans in each of the past two years (2008, 2009) due to a shortage of well  
3 production. The new wells will allow these systems to allow for odd/even irrigation  
4 practices to occur. Additionally, there was only one well at Sweet Hill. If the well  
5 pump or well failed at any point in time the system would have been out of water  
6 without a back up well.

7 **Q. Please describe the major water quality projects.**

8 **A.** There were two major water quality projects completed during 2009; one project  
9 involved installing iron and manganese treatment at the Autumn Woods  
10 Community Water System at a cost of \$0.1 million and the other involved the  
11 interconnection of the Ashley Commons Community Water System with the Town  
12 of Milford water system via a 4,440 LF water main at a cost of just over \$0.5  
13 million. The final cost for Ashley Commons included approximately \$19,000 for  
14 cost of removal of the existing pump house and capping of the existing well in  
15 accordance with NH DES regulations.

16 **Q. Please describe the need for the Ashley Commons interconnection with the**  
17 **Town of Milford water system.**

18 **A.** Please see the prefiled testimony of Donald L. Ware in DW 09-063 and Order No.  
19 24,957, American Recovery and Reinvestment Plan of 2009 SRF Financing,  
20 which is incorporated herein by reference. In DW 09-063, the need and  
21 alternatives to this project were described in detail.

1 **Q. Did the Company complete the installation of radio meter readers in 2008**  
2 **and 2009 that it discussed in DW 08-073? If so, please describe those**  
3 **investments.**

4 A. Yes. The Company has installed 25,476 radio meter readers into its water  
5 systems over the past three years. In total, the Company has invested \$1.9  
6 million in the radio meter reader project. The installation of radio meter readers  
7 has increased the average daily meter reading rate by a factor of over 10 and has  
8 resulted in a reduction in meter reading expense (labor and truck time only) of  
9 over \$288,000 per year. The overall reduction in meter reading costs, including  
10 operating expenses, return on investment and depreciation expense resulting from  
11 the installation of radio meter readers is over \$210,000 a year savings in meter  
12 reading costs when compared against the alternative of continuing to manually  
13 read (via outside touch pad technology) the existing meters. Continuing to  
14 complete manual touch reads would have required that over 75% of the existing  
15 touch read meters, that are the older style Neptune TTA meters with pin box  
16 readouts, would have to been replaced with TPA meters and outside touch pads if  
17 manual reading was to continue and was to be completed on a monthly basis.

18 **Q. What will the Company do with the meter reading labor that has been freed**  
19 **up via the use of radio meter readers?**

20 A. The reduced meter reading labor from quarterly meter reading, slightly over 1.1  
21 FTE's, has been redeployed to complete the small meter periodic testing program  
22 with the goal of bringing the Company's small meter (5/8" and 3/4") testing program  
23 into line with the Commission's testing time frame in Puc 605.04 of completing a

1 periodic test on a small meter every 10 years (2,754 meter per year across all  
2 three regulated water utilities).

3 **Q. The Company has experienced two Statewide power outages over the past**  
4 **several years, the first being the ice storm of December 2008 and the second**  
5 **being the wind storm of February 2010. After the first storm, the Company**  
6 **committed to a two year process of installing on site generators or manual**  
7 **transfer switches at all of its water systems in accordance with a plan**  
8 **presented to the Commission in 2009. Has the Company been proceeding**  
9 **with that plan?**

10 **A.** Yes, during 2009, the Company spent approximately \$0.1 million in 2009 to  
11 purchase 4 additional portable generators, install a permanent 130 kW generator  
12 with an automatic transfer switch at its office located at 25 Manchester Street and  
13 to install manual transfer switches at four of its community water systems, Sweet  
14 Hill, Bedford Water Company, English Woods and Atherton Commons. The  
15 Company's 2010 Capital Expenditure plan includes the installation of on site  
16 emergency generators with automatic transfer switches at four of its community  
17 water systems by the early fall of 2010. The 2010 Capital expenditures plan also  
18 calls for the purchase of a portable emergency bypass pump to allow for pumping  
19 around several of the stations when there is a power outage. The installation of  
20 the four on site generators plus the purchase of the portable emergency bypass  
21 pump, in addition to the work completed in 2009, will finish the Company's plans  
22 for having emergency power available for its systems during a State-wide power  
23 outage.

1 **Q. Can you please describe the non revenue producing capital projects that the**  
2 **Company will be completing before the end of 2010 and what the benefits**  
3 **will be to the Company's customers?**

4 **A.** The Company will be completing an estimated \$5.5 million in non revenue  
5 producing capital improvements in 2010, including \$0.6 million cost of removal  
6 primarily related to main replacements and the removal of the Salmon Brook Dam.  
7 The projects and their benefits are as follows:

8 1. The Company plans to replace about 9,160 LF of unlined cast iron or steel  
9 water main in addition to cleaning and lining about 5,970 LF of unlined cast iron  
10 water main during 2010. The Company will be working jointly with the City (which  
11 will be performing combined sewer overflow or sewer replacement project) on  
12 about half of the water main replacement/rehab projects in order to minimize  
13 paving and road reconstruction costs as well as disruption to the impacted  
14 neighborhoods. These projects will reduce incidences of colored water, reduce  
15 the potential for bacterial regrowth and result in increased fire protection flows.  
16 The estimated cost to complete these projects is \$2.5 million. \$1.3 million of  
17 these projects is being funded with American Recovery and Reinvestment Act  
18 (ARRA) funds.

19 2. The Company will be completing an interconnection between the Drew  
20 Woods Community Water System and the Town of Derry Water System to  
21 provide for an adequate source of supply for the Drew Woods system. The  
22 projected cost of the Drew Woods interconnection is \$1.2 million. The need for  
23 this project is detailed in DW 10-105, the Company's recently filed financing

1 petition for this project. This project will be funded with State Revolving Fund  
2 Loan money.

3 3. The Company will be constructing two storm water treatment facilities  
4 adjacent to Harris Pond in the vicinity of the intersection of the F.E. Everett  
5 Turnpike and Tinker Road in Nashua. The constructed facilities will treat storm  
6 water runoff from the Turnpike and from over 150 acres moderately developed  
7 residential land in Nashua before it enters Harris Pond. This project was the  
8 highest priority project identified in the Pennichuck Brook Restoration study that  
9 was completed in 2007. The estimated project cost is \$350,000 with the NH DES  
10 providing an \$187,000 grant toward the cost of designing and constructing of  
11 these storm water treatment facilities.

12 4. The Company will be installing emergency on-site generators with  
13 automatic transfer switches at its Great Bay, Woodlands, Redfield and Valleyfield  
14 Community Water Systems as well as purchasing a portable emergency bypass  
15 pump. These additions will enhance the Company's emergency response  
16 capabilities to a State-wide power outage. The estimated cost of completing  
17 these installations is \$271,000.

18 5. The Company will be constructing an addition to the Taylor Falls Booster  
19 Station in order to accommodate the addition of a second back up pump inside  
20 the station. The Taylor Falls booster station delivers water to the Towns of  
21 Hudson and Litchfield during the spring, summer and fall. At present there is  
22 only one pump at this station, which is capable of meeting the Hudson and  
23 Litchfield water demands but if it fails, there is no back up pump to deliver water

1 to Hudson and Litchfield. The station was built under a contract with Consumers  
2 New Hampshire Water Company in 1995. Consumers were required by the NH  
3 DES at the time to provide an alternate source of supply to the Town's of Hudson  
4 and Litchfield, and to meet this obligation, Consumers contracted with the  
5 Company to construct this station as a back up. At the time the station was  
6 constructed, Consumers stated that it would never purchase water through this  
7 interconnection and they paid to build the least expensive station that would still  
8 meet the NH DES requirements for a back up connection. Since the construction  
9 of the station, the water demands in Hudson and Litchfield have grown  
10 substantially. In addition, the NHDES substantially reduced the permit for the  
11 amount of water that can be pumped annually from the Dame/Ducharme wells  
12 from over 1 MGD to 0.79 MGD. The net result of these two factors is that the  
13 Taylor Falls booster station has gone from pumping no water in 1995 to over 136  
14 million gallons in 2007 (over a seven month usage period ) resulting in an  
15 average daily pump run time of 10.8 hours. At present, if the single pump in the  
16 Taylor Falls booster station pump fails, the Towns of Hudson and Litchfield would  
17 have to be placed on a total ban of all outside water usage to insure that the  
18 existing wells could meet the system demands and not exceed their NH DES  
19 permitted production limits. The estimated cost of this booster station addition is  
20 \$155,000.

21 6. The Company will be installing iron and manganese removal as well as  
22 disinfection facilities at its Great Bay Community Water System. The water from  
23 the Great Bay wells has been untreated for the past ten years. Over the past

1 several years, this water system has had several positive coliform bacteria results  
2 during the monthly bacteria sampling. The source of the bacteria was traced back  
3 to one of the two active wells and removed by super chlorinating the well. The  
4 well chlorination only eliminated the bacteria for several months and then it  
5 returned. A video of the well indicated that the well casing and seal were in good  
6 condition and that surface water infiltration was not the source of the bacteria.  
7 After struggling with this issue for over a year and after three bacteria notifications  
8 to customers, the Company has determined that it should chlorinate the well water  
9 at Great Bay on a continuous basis. The addition of chlorine will result in the  
10 soluble iron and manganese that are present in the well water being oxidized and  
11 creating colored water. Therefore, the Company will be adding iron and  
12 manganese removal as a necessary part of the disinfection system. The  
13 estimated cost of adding these facilities is about \$75,000.

14 7. The Company needs to replace its crane truck and one of its Backhoe  
15 Loaders. The existing crane truck is a 1997 vehicle and would no longer pass  
16 inspection due to significant body rot. The existing backhoe is a 1990 vehicle and  
17 also has significant body rot as well as a need to rebuild its hydraulic system. The  
18 estimated cost of replacing these two vehicles is \$190,000. The Company bid all  
19 out vehicles among the area dealerships in order to attract the best possible  
20 pricing.

21 8. The Company will be investing about \$87,000 in De-Duplication equipment  
22 as part of its Information Technology disaster recovery plan as required by  
23 Sarbanes-Oxley.

1 9. The Company needs to replace a 20,000 gallon atmospheric tank at the  
2 Glen Ridge Community Water System in Derry because the existing tank has  
3 reached the end of its useful life. There is significant corrosion on both the interior  
4 and exterior of the existing tank. The existing tank is cast into one wall of the Glen  
5 Ridge booster station and is integral to the station structure making its  
6 replacement more difficult. The Company will be replacing this single 20,000  
7 gallon steel tank with two 9,000 gallon fiberglass tanks this summer. The  
8 estimated cost of this tank replacement project is \$98,000 and is being funded  
9 with ARRA funds.

10 10. The Company will be completing the construction of the Armory Booster  
11 Station as was approved in DW 09-111. This booster station is being funded with  
12 green funds available through ARRA money. The estimated cost of this project is  
13 \$300,000. The estimated power savings from this project have been proformed  
14 into the Company's rate case expenses as described in Ms. Hartley's pre-filed  
15 direct testimony in support of permanent rates.

16 **Q. Is the Company seeking to recover any of these investments made in 2010**  
17 **as part of this rate case?**

18 A. Yes. The Company is requesting a step increase to recover the capital invested in  
19 the above referenced 2010 non revenue producing assets.

20 **Q. If the Company is allowed a step increase to recover the costs of the 2010**  
21 **non revenue producing assets, are there any proforma adjustments that**  
22 **need to be made to the Company's expenses?**



1 **A.** Yes. The Company is seeking recovery of depreciation and property tax expense  
2 on the assets that are in service and used and useful. The Company is not  
3 requesting recovery of any additional operational expenses, other than purchased  
4 water from Derry that may result from the construction of the non revenue  
5 producing assets defined above. Finally, the project dollars presented above are  
6 estimates; final project costs will be subject to the Staff's audit.

7 **Q. Are all the capital expenditures made to date that are included in this rate**  
8 **filing prudent?**

9 **A.** Yes. As described above, all of the capital expenditures have been necessary for  
10 the operation of the Company's water system in a safe and reliable manner. In  
11 addition, the Company has undertaken a number of efforts to minimize the costs  
12 of these projects, including performing most of the engineering design, contract  
13 administration, management and inspection with its own staff. All projects are  
14 competitively bid to qualified contractors in order to attract the best possible  
15 pricing.

16 The Company believes that all of the capital expenditures completed by  
17 December 2010 and subject to the proposed step increase will be prudently  
18 incurred. These projects are also necessary for the operation of the Company's  
19 system and have been subject to the same cost containment measures as the  
20 investments made in 2008 and 2009.

21 **Q. You identified that one of the purposes of your testimony was to propose a**  
22 **WICA plan for the Company. Please explain what the Company's WICA plan**  
23 **is.**

1    **A.**    The Company believes that it would be appropriate to establish a Water  
2            Infrastructure and Conservation Adjustment (WICA) charge (similar to the pilot  
3            WICA recently granted to Aquarion Water Company in DW 08-098) to allow for an  
4            ongoing replacement/rehabilitation program for its water systems aging  
5            infrastructure. A WICA would allow the Company to carry out a modest water  
6            main replacement/rehabilitation program and reduce the frequency of filing rate  
7            cases thereby reducing the costs passed through to its customers. It would also  
8            reduce regulatory lag that occurs between the installation of a water main (which  
9            is a non-revenue producing asset) and the capturing of that investment and the  
10           associated expenses (depreciation and property tax expenses) in rates. The  
11           Company has a number of concerns in creating a more timely return on its  
12           investment in water main replacement/rehabilitation projects in its system. It  
13           would also obviate the need for repeated rate cases, the cost of which would be  
14           expensive for the Company's customers. A calculation of the Company's water  
15           infrastructure replacement plan detailing the potential impact on rates is set forth  
16           in Exhibit DLW-1.

17    **Q.    Please describe the basis for the Company's WICA plan.**

18    **A.**    The Company has about 270,000 LF of unlined cast iron water main and about  
19            27,000 LF of steel water main in its distribution system. The Company has  
20            developed a plan to replace or rehabilitate this water main over the next twenty to  
21            twenty five years or approximately 12,000 to 15,000 LF per year. A spreadsheet  
22            of recommended WICA projects for the next five years is attached to this  
23            testimony as Exhibit DLW-2. The Company has prioritized water mains based on

1 the following factors, with particular emphasis on coordination of work with the City  
2 of Nashua and the geographical proximity of projects:

- 3 1. Water Main Break History
- 4 2. Area soil types
- 5 3. Fire protection flows
- 6 4. Key customers
- 7 5. Coordination with City CSO and sewer replacement projects to minimize  
8 construction costs and community disruption
- 9 6. Geographical proximity of mains to be replaced/rehabilitated.

10 Working with the City jointly on projects reduces paving costs, traffic control costs,  
11 management and bond costs as well as mobilization and demobilization costs. If  
12 the City is not performing CSO or sewer rehabilitation work, the next least costly  
13 approach to water main replacement projects is to complete the  
14 rehab/replacement work in the same geographic area to help minimize community  
15 disruption and the cost of mobilizing and demobilizing equipment to different parts  
16 of the City. These primary drivers form the basis of project priorities as water  
17 main breaks are very limited on the unlined cast iron water main (less than 10 per  
18 year) and the soils in Nashua are non aggressive. The Company has identified  
19 "key" customers as hospitals, large manufacturers, and emergency facilities that  
20 are set up with multiple feeds, have adequate fire protection and due to an  
21 aggressive flushing program, are generally not bothered by colored water created  
22 by high flows in unlined cast iron water mains. There are sections of the water  
23 system where the unlined cast iron water main results in reduced fire flows and

1 those mains are considered a priority in the Company's WICA plan in the event  
2 the City is not performing CSO or sewer replacement work that would drive the  
3 replacement/rehabilitation of unlined cast iron.

4 **Q. If you are not experiencing breaks, colored water or other service issues**  
5 **with the unlined cast iron water main why are you recommending its**  
6 **replacement or rehabilitation?**

7 **A.** The tuberculation on the inside of unlined cast iron provides great protection for  
8 bacteria and results in bacterial regrowth that in turn can result in system  
9 outbreaks of bacteria. Additionally, the tuberculation is the result of oxidizing the  
10 cast iron with chlorine. The presence of unlined cast iron makes it difficult to  
11 maintain proper chlorine residuals in the distribution system. Lastly, this type of  
12 water main does yield colored water during certain flow conditions that is  
13 disruptive to businesses and residential customers. The industry universally  
14 recognizes the need to replace or rehabilitate unlined cast iron water mains.

15 **Q. What is the basis of deciding to rehabilitate a main versus replace a water**  
16 **main?**

17 **A.** The Company has developed a plan to replace/rehabilitate its unlined cast iron  
18 and steel water mains based on a review of the break history of the water main,  
19 an assessment of the existing water main's ability to deliver the fire protection  
20 flows stipulated by the Insurance Service Organization (ISO), and the types of  
21 soils in the area of the water main (to assess whether they are corrosive or not to  
22 the exterior of the cast iron water main). If the water main being evaluated for  
23 replacement versus rehabilitation has had a low break history and when cleaned

1 and lined can deliver the ISO required fire flows, and test pits and area soils maps  
2 show the surrounding soils are non corrosive to the existing water main, the  
3 Company will elect to clean and line the existing cast iron water main instead of  
4 replacing it. The cost of cleaning and lining an existing water main is about \$80  
5 less per lineal foot than replacing the existing water main.

6 **Q. Why would you rehabilitate a 100+ year old water main? Even though it is**  
7 **less expensive to rehabilitate the water main than to replace, won't a new**  
8 **line have a substantially longer service life than the rehabilitated water main**  
9 **and in the end isn't the extra cost of replacement justified?**

10 **A.** Older, pit cast water mains are less subject to exterior corrosion than ductile iron  
11 water main and have more than double the wall thickness of ductile iron water  
12 main. The cast iron water mains are expected to have service lives more than  
13 twice that of new ductile iron water mains. The industry expects that rehabbed  
14 100+ year old cast iron water main will have a remaining service life that will  
15 match or exceed that of a newly installed ductile iron replacement water main.

16 **Q. Is the Company requesting that any other costs of infrastructure**  
17 **replacement besides water main replacement or rehabilitation be included in**  
18 **its WICA charges?**

19 **A.** Yes. The Company believes that the WICA charge should cover the  
20 replacement/rehabilitation of water main, water services, water gate valves, fire  
21 hydrants and water meters.

22 **Q. What are the rate increase parameters that the Company is requesting for its**  
23 **WICA plan?**

1 **A.** The Company is requesting a WICA adjustment of up to a maximum of 2% per  
2 year and no more than 7.5% total between rate cases.

3 **Q. How would the Company finance the WICA improvements?**

4 **A.** The Company will fund WICA projects with a mix of equity and debt. Initial debt  
5 would come from the Company's short term line of credit. Once a sufficient  
6 amount of short term debt had been accrued that it makes sense to refinance with  
7 long term debt, the Company will seek debt financing approval of the selected  
8 long term debt instrument from the Commission at that time.

9 **Q. When would the Company begin the main replacement/rehabilitation**  
10 **program?**

11 **A.** The Company proposes that the first year of its WICA program will be 2011.

12 **Q. Please explain why the Company believes that a conservation adjustment is**  
13 **not required as part of its WICA.**

14 **A.** Today's plumbing fixture standards, the cost of water, the cost of the energy  
15 associated with heating water and the cost of disposing of waste water have  
16 created an economic based drive to conservation at both the residential and  
17 commercial level. The average winter time consumption (February through April)  
18 for the Company's core residential customers has dropped from 6.59 CCF to 5.98  
19 CCF per month, or a drop of 9.3%, between 2006 and 2009. Multifamily  
20 residential winter time consumption over the same time frame has dropped 37.35  
21 CCF to 33.25 CCF per month or a drop of 11.0%. Commercial winter time  
22 consumption over the same time frame has dropped 40.42 CCF to 37.59 CCF per  
23 month or a drop of 7.0%. Industrial winter time consumption over the same time

1 frame, exclusive of Anheuser Busch, had dropped from 139.39 CCF to 91.92 CCF  
2 or a drop of 34.1% (this drop is due in part to more efficient operations but  
3 primarily due to a loss of industrial customers as manufacturing has moved out of  
4 the State and Country). This data points to a naturally occurring conservation  
5 effort driven by the factors detailed above and clearly points to the fact that a  
6 conservation adjustment is not necessary but would be counter productive in that  
7 it would further lower consumption resulting in the need for additional rate  
8 increases to recover the lost rates.

9 **Q. Does this complete your testimony?**

10 **A.** Yes.

**Pennichuck Water Works  
WICA Calculation  
4/12/2010**

**Schedule DW-1**

**Data:**

Depreciation Rate on Water Mains -	1.25%
2010 Nashua Mil Rate - \$	17.40 per \$1,000
2010 State Wide Utility Tax Mil Rate - \$	6.60 per \$1,000
Maximum Annual WICA adjustment -	2.00%
2010 ROI -	0.0781 as filed with Case
2010 Tax Rate (Federal and State) -	0.6039
Projected Revenues after "2010 step" - \$	28,802,091
Maximum Increase per year allowed by WICA - \$	576,042
Allowed WICA \$\$ per year - \$	3,756,973

**Projected WICA Expenses (From Capex Budget)\***

Annual Cleaning and Lining - \$	801,900			
Annual Water Main Replacement - \$	1,826,550			
Annual Meter Replacement - \$	19,635	based on	500 rebuilds per year @	\$ 39.27 per rebuild
Annual Service Replacement - \$	69,300	based on	35 services per year	\$ 1,980.00 per replacement
<b>Total Estimated WICA projects per year - \$</b>	<b>2,717,385</b>			
<b>Projected Rate impact per year - \$</b>	<b>450,613</b>			
<b>Percent increase required -</b>	<b>1.56%</b>	Based on projected 2010 Step rates		

\*Based on replacing/rehabbing 14,850 of unlined CI or Steel watermain per year  
 Based on 40% of the water main being cleaned and lined.  
 Based on 60% of the water main being replaced.



Pennichuck Water Works  
 Water Infrastructure and Conservation Adjustment Target List  
 Unlined Cast Iron and Steel Water Main By Area  
 Project Year - 2010

Schedule DW-2

Street Name	Street Type	Install date	Material	Size	Length	% of ISO Flow	Number of Breaks	Critical Customers	Limits
ARLINGTON	STREET	1887	CAST IRON	6	1265			City Paving	BURKE ST. TO MCKEAN ST. (Burke St to Underhill is a parallel main about 550')
ARLINGTON	STREET	1887	CAST IRON	6	688			City Sewer	
BATCHELDER	STREET	1950	CAST IRON	1.25	114			City Sewer	ARLINGTON ST EASTERLY
AMHERST	STREET	1888	CAST IRON	8	699			City Sewer	FAIRMOUNT ST. TO 27' N. OF MITCHELL ST.
BEECH	STREET	1903	CAST IRON	6	45			City Sewer	338.3 N. OF MULBERRY ST. TO W. HOLLIS ST.
BEECH	STREET	1928	CAST IRON	6	338			City Sewer	MULBERRY ST. N.
BEECH	STREET	1897	CAST IRON	6	465			City Sewer	W. HOLLIS ST TO PLEASANT ST
PALM	STREET	1897	CAST IRON	6	935			City Parkway	W. HOLLIS ST. N'LY
PALM	STREET	1905	CAST IRON	6	358			City Parkway	KINSLEY ST. N'LY
PALM	STREET	1887	CAST IRON	4	354			City Parkway	358' N. OF KINSLEY ST. N. LINE TO W. HOLLIS ST. 16" LINE
WILDER	STREET	1887	CAST IRON	4	656		1	City Sewer	69' S. OF W. HOLLIS ST. 12" LINE S'LY TO KINSLEY ST.
WILDER	STREET	1909	CAST IRON	6	69			City Sewer	W. HOLLIS ST. 12" LINE S'LY
HOLMAN	STREET	1929	Cement Lined	2	253			2009 ARRA	CROSS ST WESTERLY TO GROVE ST.
GROVE	STREET	1929	Cement Lined	1	253			2009 ARRA	HOLMAN ST NORTHERLY
JEFFERSON	STREET	1888	CAST IRON	4	315			2009 ARRA	6X4 REDUCER 14' W. OF TOLLES ST W'LY TO KENDIRCK ST.
JEFFERSON	STREET	1888	CAST IRON	4	240			2009 ARRA	CROSS ST EASTERLY TO 4" LINE
JEFFERSON	STREET	1892	CAST IRON	4	258			2009 ARRA	6X4 REDUCER 17' W. OF CHANDLER ST W'LY TO LESSARD ST
JEFFERSON	STREET	1898	CAST IRON	6	143			2009 ARRA	29' E. OF TOLLES ST EASTERLY TO LESSARD ST
GRANITE	STREET	1888	CAST IRON	4	612			City Paving	LOCK ST TO SUMMER ST (GOING WEST) (OPB 627)
NORTON	STREET	1887	CAST IRON	4	345			2009 ARRA	SUMMER ST. N'LY TO #23 NORTON ST.
NORTON	STREET	1896	CAST IRON	4	222			2009 ARRA	323' N. OF LOCK ST. N'LY TO SUMMER ST. E'LY
NORTON	STREET	1914	CAST IRON	6	323			2009 ARRA	LOCK ST. N'LY
CROSS	STREET	1888	CAST IRON	6	593			2009 ARRA	HOLMAN ST. N'LY TO LOCK ST.
CROSS	STREET	1891	CAST IRON	6	915			2009 ARRA	LOCK ST. TO SHATTUCK ST.
LOCK	STREET	1887	CAST IRON	6	916			2009 ARRA	46' E. OF CONCORD ST. 24" LINE E'LY TO DOW ST.
LOCK	STREET	1887	CAST IRON	6	805			2009 ARRA	DOW ST. TO SALEM ST. N'LY
LOCK	STREET	1887	CAST IRON	6	173			2009 ARRA	SALEM ST. E'LY TO COUPLING W. OF TOLLES ST.
LOCK	STREET	1887	CAST IRON	6	467	84.4%		2009 ARRA	COUPLING E. OF TOLLES ST E'LY TO COUPLING W. OF CHANDLER ST.
LOCK	STREET	1919	CAST IRON	6	226			2009 ARRA	ATHERTON AVE. E'LY
LESSARD	STREET	1892	CAST IRON	4	187			2009 ARRA	JEFFERSON ST. S'LY
LESSARD	STREET	1892	CAST IRON	4	287			2009 ARRA	LOCK ST. N'LY
SHATTUCK	STREET	1888	CAST IRON	6	574			2009 ARRA	20' E OF NORTON ST EASTERLY
SUMMER	STREET	1896	CAST IRON	6	674			2009 ARRA	CROSS ST TO NORTON ST (GOING SOUTH)
SUMMER	STREET	1906	CAST IRON	6	192			2009 ARRA	NORTON ST (GOING WEST) TO GRANITE ST
					<b>14959</b>				

**Pennichuck Water Works  
Water Infrastructure and Conservation Adjustment Target List  
Unlined Cast Iron and Steel Water Main By Area**

Schedule DW-2

Project Year - 2011

Street Name	Street Type	Install date	Material	Size	Length	% of ISO Flow	Number of Breaks	Critical Customers	Limits
FAIRMOUNT	STREET	1920	CAST IRON	8	1145			City Parkway	CHARLES STREET WESTERLY
BALDWIN	STREET	1938	CAST IRON	8	157			City Parkway	PRESCOTT STREET WESTERLY
BALDWIN	STREET	1938	CAST IRON	8	1076			City Parkway	FAIRMOUNT STREET EASTERLY
HARBOR	AVENUE	1888	CAST IRON	6	1025			City Sewer	BOWERS ST TO E. HOLLIS ST.
HARBOR	AVENUE	1888	CAST IRON	6	1765		1	City Sewer	BURKE ST TO OTTERSON ST
HARBOR	AVENUE	1888	CAST IRON	6	245			City Sewer	OTTERSON ST TO BOWERS ST
PROSPECT	STREET	1888	CAST IRON	4	678			City Sewer	150' W. OF HARBOR AVE. W'LY TO 8X4 ENLARGER 35' E. OF DEARBORN
TYLER	STREET	1888	CAST IRON	4	430			City Sewer	128.5' E OF DEARBORN ST, E TO 396.5' W OF HARBOR AV.
TYLER	STREET	1889	CAST IRON	4	89			City Sewer	39.1 E OF DEARBORN ST EASTERLY 89.4
TYLER	STREET	1905	CAST IRON	6	396			City Sewer	HARBOR AV WESTERLY 396.5'
TYLER	STREET	1931	CAST IRON	8	38			City Sewer	DEARBORN ST EASTERLY
OTTERSON	STREET	1887	CAST IRON	6	948			City Sewer	MAIN ST. E'LY TO POND ST.
OTTERSON	STREET	1892	CAST IRON	6	350			City Sewer	HARBOR AVE. TO POND ST.
POND	STREET	1887	CAST IRON	6	130		1		OTTERSON ST. S'LY
POND	STREET	1904	CAST IRON	6	322				HARBOR AVE. W'LY
POND	STREET	1910	CAST IRON	6	142				322.75' W. OF HARBOR AVE. W'LY 48' THEN EASTERLY 94.5'
POND	STREET	1933	CAST IRON	8	626				BOWERY ST. S'LY
HARBOR	COURT	1959	GALVINIZED	2	176			City Sewer	HARBOR AVE E'LY
HARBOR	COURT	1960	GALVINIZED	2	34			City Sewer	EXT. E'LY
LYONS	STREET	1941	CAST IRON	8	179			City Sewer	MARSHALL ST. W'LY
BOWERY	STREET	1887	CAST IRON	6	325			City Sewer	POND ST. TO HARBOR AVE.
MARSHALL	STREET	1896	CAST IRON	8	1080		1		E. HOLLIS ST. TO BOWERS ST.
NEW	STREET	1921	CAST IRON	6	15			City Sewer	BOWERS ST. W'LY
NEW	STREET	1922	CAST IRON	6	273			City Sewer	15' N. OF BOWERS ST. N'LY
NEW	STREET	1929	Cement Lined	2	203			City Sewer	288' N. OF BOWERS ST. N'LY
CROWLEY	STREET	1920	CAST IRON	4	103			City Sewer	HARBOR AVE. E'LY
KEHOE	AVENUE	1946	Cement Lined	2	181			City Sewer	HARBOR AVE E'LY 181'
KEHOE	AVENUE	1947	Cement Lined	1.25	72			City Sewer	EXT E'LY FROM #5 TO #9-21
HAMMOND	STREET	1946	Cement Lined	2	85			City Sewer	TYLER ST SOUTHERLY
MARSHALL	STREET	1925	CAST IRON	8	100			City Sewer	BOWERS ST. S'LY
DEARBORN	STREET	1915	CAST IRON	8	272			City Sewer	BOWERS ST TO PROSPECT ST.
DEARBORN	STREET	1929	CAST IRON	8	249			City Sewer	BOWERS ST TO OTTERSON ST
PROSPECT	STREET	1904	CAST IRON	6	43			City Sewer	MAIN ST. E'LY
PROSPECT	AVENUE	1909	CAST IRON	4	265			City Sewer	MAIN ST. 24" LINE W'LY
ALLDS	STREET	1888	CAST IRON	6	296		1	City Sewer	20' S. OF THE SL OF NYE AV. S'LY 296'
ALLDS	STREET	1924	CAST IRON	8	117			City Sewer	MCKEAN ST. S'LY
ALLDS	STREET	1930	CAST IRON	8	967			City Sewer	HAINES ST. S'LY 967' TO HARBOR AVE.
					14597				

Pennichuck Water Works  
 Water Infrastructure and Conservation Adjustment Target List  
 Unlined Cast Iron and Steel Water Main By Area  
 Project Year - 2012

Schedule DW-2

Street Name	Street Type	Install date	Material	Size	Length	% of ISO Flow	Number of Breaks	Critical Customers	Limits
SPRUCE	STREET	1931	CAST IRON	10	1092		1		E. HOLLIS ST TO TEMPLE ST 1092.9
SCRIPTURE	STREET	1924	CAST IRON	8	458				TEMPLE ST TO WORCESTER ST.
WORCESTER	STREET	1888	CAST IRON	6	220				SCRIPTURE ST TO HOWARD ST 220'
WORCESTER	STREET	1924	CAST IRON	8	167				SCRIPTURE ST WESTERLY 167'
WORCESTER	STREET	1931	CAST IRON	8	187				SPRUCE ST TO 187.5' E OF SPRUCE ST.
HOWARD	STREET	1888	CAST IRON	4	100				WORCESTER ST SOUTHERLY
HOWARD	STREET	1889	CAST IRON	4	243				HOYTS LAND TO WORCESTER ST
HOWARD	STREET	1926	GALVINIZED		98		2		HOWARD ST EASTERLY 98'
HOWARD	STREET	1928	GALVINIZED	2	92				100' S OF WORCESTER ST SOUTHERLY
HOYTS	LANE	1922	CAST IRON	4	71				SCRIPTURE ST EASTRLY
TEMPLE	STREET	1888	CAST IRON	8	1256				AMORY ST TO INTERSECTION AT SOUTH ST.
TEMPLE	STREET	1908	CAST IRON	10	974	82.9%			E. HOLLIS ST TO AMORY ST
UNION	STREET	1909	CAST IRON	4	173				AMORY ST E'LY 173.5'
AMORY	STREET	1887	CAST IRON	8	595	82.9%			BRIDGE ST. TO TEMPLE ST.
WARREN	STREET	1890	CAST IRON	4	262				72' N OF BRIDGE ST NORTHERLY
WARREN	STREET	1890	CAST IRON	6	72				BRIDGE ST NORTHERLY 72'
ROBINSON	COURT	1888	CAST IRON	4	250				BRIDGE ST NORTHERLY 250'
JACKSON	STREET	1928	CAST IRON	2	265				BRIDGE ST NORTHERLY 265'
C	STREET	1931	CAST IRON	10	627				E. HOLLIS ST. TO BRIDGE ST.
D	STREET	1898	CAST IRON	4	452				BRIDGE ST TO E. HOLLIS ST.
D	STREET	1909	CAST IRON	6	47				E. HOLLIS ST. NORTHERLY
E	STREET	1906	CAST IRON	8	380				BRIDGE ST TO E. HOLLIS ST
E. HOLLIS	STREET	1888	CAST IRON	8	480		1		1' W. OF MASON ST. W'LY TO 4' E. OF QUINCY ST.
E. HOLLIS	STREET	1888	CAST IRON	8	411				4' W. OF QUINCY ST W'LY TO 8' E. OF SPRING ST.
E. HOLLIS	STREET	1888	CAST IRON	8	410				4' W. OF SPRING ST. W'LY TO MAIN ST.
E. HOLLIS	STREET	1896	CAST IRON	8	680		1		MARSHALL ST WESTERLY 680'
E. HOLLIS	STREET	1922	CAST IRON	6	124				BRIDGE ST. WESTERLY
CROWN	STREET	1933	CAST IRON	8	11				ALLDS ST. E'LY
CROWN	STREET	1902	CAST IRON	6	297				HOBBS AVE. E'LY
CROWN	STREET	1901	CAST IRON	6	223				ARLINGTON ST. TO W. OF DENTON ST.
CROWN	STREET	1936	CAST IRON	6	66				E. OF COLBURN ST. E'LY
CHASE	STREET	1902	CAST IRON	6	430		1		E. HOLLIS ST. TO CROWN St.
HAVELIN	AVENUE	1947	Cement Lined		116				UNION ST S'LY
HOBBS	AVENUE	1906	CAST IRON	8	493				E. HOLLIS ST TO CROWN ST
COMMERCIAL	STREET	1887	CAST IRON	8	290				TEMPLE ST. S'LY
COMMERCIAL	STREET	1929	CAST IRON	8	15				290.5' S. OF TEMPLE ST. S'LY
SANDERS	STREET	1889	CAST IRON	6	633	42.9%	1		BRIDGE ST NORTHERLY (Could be abandon)
BANCROFT	STREET	1898	CAST IRON	6	715		1		BRIDGE ST. N'LY
					13475				

Pennichuck Water Works  
 Water Infrastructure and Conservation Adjustment Target List  
 Unlined Cast Iron and Steel Water Main By Area  
 Project Year - 2013

Schedule DW-2

Street Name	Street Type	Install date	Material	Size	Length	% of ISO Flow	Number of Breaks	Critical Customers	Limits
ARLINGTON	AVENUE	1935	CAST IRON	2	2				EXT. E'LY
ARLINGTON	AVENUE	1926	GALVANIZED	2	62				END OF 4" N'LY 21' THEN E'LY 41'
ARLINGTON	STREET	1887	CAST IRON	6	1403				E. HOLLIS ST. S. TO BOWERS ST
ARLINGTON	AVENUE	1922	CAST IRON	4	200				GILLIS ST, N'LY
CROWN	STREET	1887	CAST IRON	4	595				ALLDS ST. TO ARLINGTON
MCKEAN	STREET	1888	CAST IRON	6	1714				ALLDS ST. TO ARLINGTON ST.
NEWBURY	STREET	1888	CAST IRON	6	603				MCKEAN ST. TO 174' S. OF HAINES ST.
NEWBURY	STREET	1892	CAST IRON	6	371				84' S. OF KING ST. S'LY
NEWBURY	STREET	1892	CAST IRON	6	107				END OF PIPE AT 175' S. OF UNDERHILL RD S'LY TO BURKE ST.
NEWBURY	STREET	1919	CAST IRON	8	117		1		BURKE ST. S'LY
NEWBURY	STREET	1939	CAST IRON	8	290				MCKEAN ST. N'LY
NEWBURY	STREET	1940	CAST IRON	8	370				290' N. OF MCKEAN ST. N'LY TO BOWERS ST.
BARKER	AVENUE	1892	CAST IRON	6	554				BURKE ST. TO KING ST.
UNDERHILL	STREET	1894	CAST IRON	4	134				NEWBURY ST WESTERLY
UNDERHILL	STREET	1921	CAST IRON	6	98				225' W OF NEWBURY ST WESTERLY 98'
UNDERHILL	STREET	1936	CAST IRON	8	194				ARLINGTON ST W'LY
THOMAS	STREET	1908	CAST IRON	6	223				MCKEAN ST SOUTHERLY 223.3'
THOMAS	STREET	1926	CAST IRON	6	226				HAINES ST NORTHERLY TO 6"
WILLIAMS	STREET	1910	CAST IRON	6	228				FROM ALLDS ST. E'LY
WILLIAMS	STREET	1923	CAST IRON	6	96				228' E. OF ALLDS ST. E'LY
WILLIAMS	STREET	1928	CAST IRON	6	470				324' E. OF ALLDS ST. E'LY
WILLIAMS	STREET	1934	CAST IRON	6	6				390'7" W. OF ARLINGTON ST.
WILLIAMS	STREET	1934	CAST IRON	8	695				ARLINGTON ST. W'LY TO 6"
CHERRY	STREET	1926	CAST IRON	4	236				MCKEAN ST. S'LY
COPP	STREET	1907	CAST IRON	6	16				BOWERS ST. N'LY
COPP	STREET	1927	CAST IRON	6	343				16.2' N. OF BOWERS ST. TO GILLIS ST.
GILLIS	STREET	1888	CAST IRON	4	1090		1		ARLINGTON ST TO ALLDS ST
GILLIS	STREET	1888	CAST IRON	4	315				ARLINGTON ST EASTERLY
GILLIS	STREET	1940	CAST IRON	4	10				CONNECTION BETWEEN 4" AND 8" MAINS EAST OF ARLINGTON ST.
GILLIS	STREET	1940	CAST IRON	8	450				ARLINGTON ST E'LY
MILL	STREET	1941	Cement Lined		221				GILLIS ST. N'LY
GRAYS	AVENUE	1907	CAST IRON	6	358				BOWERS ST TO GILLIS ST
HARVARD	STREET	1915	CAST IRON	8	808				ALLDS ST TO ARLINGTON ST
MULVANITY	STREET	1941	CAST IRON	2	11				NONE MENTIONED
MULVANITY	STREET	1940	Cement Lined	2	218				PROCTOR ST. N'LY
MULVANITY	STREET	1954	Cement Lined	2	56				EXT. N'LY
PROCTOR	AVENUE	1922	CAST IRON	1	179				HARBOR AVE. E'LY
PROCTOR	STREET	1930	CAST IRON	8	111				ALLDS ST. W'LY
PROCTOR	STREET	1940	CAST IRON	2	55		1		172' W. OF W. LINE OF ALLDS ST. W'LY
PROCTOR	STREET	1940	CAST IRON	8	95				77' W. OF W. LINE OF ALLDS ST. W'LY
PROCTOR	STREET	1940	CAST IRON		81				172' W. OF W. LINE OF ALLDS ST. W'LY
					13411				

Pennichuck Water Works  
 Water Infrastructure and Conservation Adjustment Target List  
 Unlined Cast Iron and Steel Water Main By Area  
 Project Year - 2014

Schedule DW-2

Street Name	Street Type	Install date	Material	Size	Length	% of ISO Flow	Number of Breaks	Critical Customers	Limits
HAINES	STREET	1934	GALVINIZED		70				ALPINE AVE. W'LY
KING	STREET	1923	CAST IRON	6	473				ARLINGTON ST EASTERLY 473.5
NOTRE DAME	STREET	1960	Cement Lined		50				EXT. N'LY
NOTRE DAME	STREET	1926	GALVINIZED	2	149				KING ST. S'LY
NOTRE DAME	STREET	1927	GALVINIZED	2	51				150' S. OF KING ST. S'LY
MCKEAN	STREET	1888	CAST IRON	6	1714				ALLDS ST. TO ARLINGTON ST.
INGALLS	STREET	1949	Cement Lined		139				END OF 8" S'LY - TO #23
INGALLS	STREET	1921	GALVINIZED		196				BURKE ST S'LY
INGALLS	STREET	1965	GALVINIZED	2	9				AT BURKE ST. 1 1/4" M-S FROM 6" ABANDONED - NEW 2"C.I.
BENSON	AVENUE	1889	CAST IRON	4	315				BURKE ST. S'LY
BENSON	AVENUE	1890	CAST IRON	4	315				315' S. OF BURKE ST. S'LY TO SPAULDING ST.
SPALDING	STREET	1890	CAST IRON	6	363				BENSON AV EASTERLY 363'
SPALDING	STREET	1891	CAST IRON	6	233				363' W OF BENSON AV WESTERLY 233'
SPALDING	STREET	1911	CAST IRON	6	106				596' W OF BENSON AV TO ALLDS RD.
SPALDING	AVENUE	1924	CAST IRON	6	269				SPALDING ST. S'LY 269'
SPALDING	AVENUE	1940	CAST IRON	2	96				242' SOUTH OF S. LINE OF SPALDING ST S'LY
SPALDING	AVENUE	1940	CAST IRON	70	70				242' SOUTH OF S. LINE OF SPALSING ST S'LY
ALSTEAD	AVENUE	1911	CAST IRON	4	126				SPAULDING ST. N'LY
ALSTEAD	AVENUE	1920	CAST IRON	4	46				ALLSTEAD AVE. (GOING NORTH) E'LY
ALSTEAD	AVENUE	1922	CAST IRON	4	70				E. END OF PIPE EASTERLY
BUCHANAN	STREET	1912	CAST IRON	6	173				NUTT ST. W'LY
BUCHANAN	STREET	1916	CAST IRON	6	237				1735' W. OF NUTT ST. W'LY
BUCHANAN	STREET	1934	CAST IRON	8	176				MAIN ST. E'LY
FAXON	STREET	1906	CAST IRON	6	184				MAIN ST 10" LINE EASTERLY 184'
FAXON	STREET	1908	CAST IRON	6	38				NUTT ST WESTERLY 38'
FAXON	STREET	1908	CAST IRON	6	107				184' E OF MAIN ST 10" LINE, EASTERLY 107'
FAXON	STREET	1911	CAST IRON	6	261				291' E OF MAIN ST 10" LINE TO, 38' WEST OF NUTT ST
FAXON	AVENUE	1940	Cement Lined	2	195		1		FAXON AVE N'LY 209'
FAXON	AVENUE	1940	Cement Lined		14				FAXON AVE N'LY 209'
NUTT	STREET	1890	CAST IRON	4	420				LINCOLN AVE. N'LY
NUTT	STREET	1945	Cement Lined		53				FAXON ST. N'LY
LINCOLN	AVENUE	1889	CAST IRON	6	641				MAIN ST. E'LY
LINCOLN	AVENUE	1915	CAST IRON	6	192				192' W. OF FIFIELD ST.
TAYLOR	STREET	1892	CAST IRON	6	387				FIFIELD ST GOING SOUTH, EASTERLY 387'
TAYLOR	STREET	1906	CAST IRON	6	24				16" LINE IN MAIN ST. TO 12' E OF EASTLINE OF MAIN ST
TAYLOR	STREET	1910	CAST IRON	6	398				12' E OF MAIN ST EASTERLY 398'
TAYLOR	STREET	1919	CAST IRON	6	132				FIFIELD ST GOING SOUTH WESTERLY 132'
TAYLOR	STREET	1922	CAST IRON	6	250				108' W OF FIFIELD ST WESTERLY TO 6' ABT 250
TAYLOR	STREET	1927	CAST IRON	8	304				387' E OF FIFIELD ST GOING SOUTH EASTERLY
TAYLOR	STREET	1940	CAST IRON	6	14				HYDRANT NEAR LYNN ST.
TAYLOR	STREET	1940	CAST IRON	8	218				FROM 4" SERVICE AT HAUG'S LABORATORY E'LY 218'
TAYLOR	STREET	1940	CAST IRON	8	206				FROM 8" x 4" TEE AT MORSE E'LY 206'
RUSSELL	AVENUE	1906	CAST IRON	6	38				16" LINE IN MAIN ST EASTERLY 38'
RUSSELL	AVENUE	1913	CAST IRON	6	186				FIFIELD ST EASTERLY
RUSSELL	AVENUE	1937	CAST IRON	8	724				BETWEEN HYDRANTS
MONTGOMERY	AVENUE	1914	CAST IRON	8	252				MAIN ST. E'LY
MONTGOMERY	AVENUE	1925	CAST IRON	8	96				252' E. OF MAIN ST. E'LY
MONTGOMERY	AVENUE	1930	CAST IRON	8	111				348' E. OF MAIN ST. E'LY
MONTGOMERY	AVENUE	1930	CAST IRON	8	46				FIFIELD ST. W'LY
DICKERMAN	STREET	1923	CAST IRON	6	183				MAIN ST EASTERLY
DICKERMAN	STREET	1926	CAST IRON	6	197				183' E OF MAIN ST EASTERLY

Pennichuck Water Works  
 Water Infrastructure and Conservation Adjustment Target List  
 Unlined Cast Iron and Steel Water Main By Area  
 Project Year - 2014 (Continued)

Schedule DW-2

Street Name	Street Type	Install date	Material	Size	Length	% of ISO Flow	Number of Breaks	Critical Customers	Limits
DICKERMAN	STREET	1939	CAST IRON	8	417				FROM 4" SERVICE TO LAUNDRY - E'LY
ORCHARD	AVENUE	1916	CAST IRON	10	703				118' E. OF MAIN ST. E'LY
ORCHARD	AVENUE	1917	CAST IRON	10	128				MAIN ST. E'LY
ORCHARD	AVENUE	1925	CAST IRON	10	72				821' E. OF MAIN ST. E'LY
ORCHARD	AVENUE	1932	CAST IRON	10	100				FIFIELD DR. E. LINE W'LY
MOUNTAIN VIEW	AVENUE	1917	CAST IRON	6	73				TAFT ST. N'LY
MOUNTAIN VIEW	AVENUE	1940	CAST IRON	6	197				ORCHARD AVE. S'LY
TAFT	STREET	1917	CAST IRON	6	289				CLEMENT ST WESTERLY 289'
TAFT	STREET	1917	CAST IRON	6	161				CLEMENT ST TO MOUNTAIN VIEW AV
TAFT	STREET	1936	CAST IRON	6	129				EXT S'LY TWD. MORNINGSIDE DR.
TAFT	STREET	1939	CAST IRON	6	86				EXT. S'LY THROUGH THE INTERSECTION OF MORNINGSIDE DR
CLEMENT	STREET	1917	CAST IRON	6	461				ORCHARD AVE. TO TAFT ST.
CIRCLE	AVENUE	1930	Cement Lined	2	164				NUTT ST. E'LY
					<b>14297</b>				

Pennichuck Water Works  
 Water Infrastructure and Conservation Adjustment Target List  
 Unlined Cast Iron and Steel Water Main By Area  
 Project Year - 2015

Schedule DW-2

Street Name	Street Type	Install date	Material	Size	Length	% of ISO Flow	Number of Breaks	Critical Customers	Limits
LAWNDALE	AVENUE	1927	CAST IRON	6	160				FOWELL AVE. N'LY
LAWNDALE	AVENUE	1927	CAST IRON	6	400				FOWELL AVE. TO STEVENS ST.
LAWNDALE	AVENUE	1931	CAST IRON	8	348				STEVENS ST. SOUTH
LAWNDALE	AVENUE	1937	CAST IRON	6	96				160' N. OF TOWELL AVE. N'LY
LAWNDALE	AVENUE	1940	CAST IRON	6	8				380' S. OF STEVENS ST.
EVERGREEN	STREET	1940	Cement Lined		125				155' SOUTH OF STEVENS TO S'LY 125
EVERGREEN	STREET	1947	Cement Lined		154				STEVENS ST S'LY
EVERGREEN	STREET	1949	Cement Lined		31				251' SOUTH OF S. LINE OF STEVENS ST S'LY
EVERGREEN	STREET	1952	Cement Lined	1	5				AT END OF C.L. MAIN
FERNWOOD	STREET	1924	CAST IRON	6	123				FIELD ST SOUTHERLY
FERNWOOD	STREET	1945	Cement Lined	6	184				95' S OF S. LINE OF FIELD ST - S'LY
FERNWOOD	STREET	1924	GALVINIZED	2	238				FERNWOOD ST TO FIELDS GROVE
FERNWOOD	STREET	1924	GALVINIZED	6 ?	144				FERNWOOD ST TO FIELDS GROVE
FERNWOOD	STREET	1924	GALVINIZED	2	135				FERNWOOD ST TO FIELDS GROVE
FIELD	STREET	1922	CAST IRON	6	306				MAIN ST WESTERLY 306'
FIELD	STREET	1924	CAST IRON	6	71				AT FERNWOOD
FOSSA	AVENUE	1928	CAST IRON	4	12				MAIN ST WESTERLY
FOSSA	AVENUE	1928	CAST IRON	6	282				MAIN ST WESTERLY
MORTON	STREET	1945	Cement Lined		176				STEVENS ST. S'LY
MORTON	STREET	1947	Cement Lined		115				150' SOUTH OF SOUTH LINE OF STEVENS ST. S'LY
MORTON	STREET	1956	Cement Lined		165				STEVENS ST. N'LY
PRATT	STREET	1908	CAST IRON	6	305				NONE MENTIONED
PRATT	STREET	1933	CAST IRON	6	108				ZELLWOOD AVE. E'LY
PRATT	STREET	1945	CAST IRON	6	71				S. CHESTNUT ST. E'LY
PARK	AVENUE	1927	CAST IRON	8	121				SO. CHESTNUT ST. E'LY
PARK	AVENUE	1946	Cement Lined	2	13				EXT. W'LY TO #38
PARK	AVENUE	1927	GALVINIZED	2	141				SO. CHESTNUT ST. W'LY
STEVENS	STREET	1896	CAST IRON	4	384				24' W OF MAIN ST WESTERLY
STEVENS	STREET	1927	CAST IRON	6	94				SO CHESTNUT ST EASTERLY TO 6" LINE 94.4'
STEVENS	STREET	1928	CAST IRON	6	48				658' W OF MAIN ST WESTERLY 48.83'
STEVENS	STREET	1930	CAST IRON	6	24				MAIN ST WEST
STEVENS	STREET	1930	CAST IRON	6	250				408' W OF MAIN ST WESTERLY
ZELLWOOD	STREET	1933	CAST IRON	6	367				PRATT ST. TO FOWELL AVE.
W. ALLDS	STREET	1930	CAST IRON	2	43				MAIN ST 24" LINE
W. ALLDS	STREET	1931	CAST IRON	2	234				MAIN ST WESTERLY
FOWELL	AVENUE	1919	CAST IRON	6	540				MAIN ST WESTERLY
FOWELL	AVENUE	1923	CAST IRON	6	252				505.5' W OF MAIN ST WESTERLY
FOWELL	AVENUE	1924	CAST IRON	6	105				757' WEST OF MAIN ST WESTERLY
FOWELL	AVENUE	1938	Cement Lined	1.5	37				W'LY END OF FOWELL AVE.
REVERE	STREET	1921	CAST IRON	6	144		1		FROM 6" PIPE ON MAIN ST WESTERLY
REVERE	STREET	1923	CAST IRON	6	401				FROM EXISING 144' OF PIPE WESTERLY
REVERE	STREET	1923	CAST IRON	6	84				545' WEST OF MAIN STREET WESTERLY.
REVERE	STREET	1939	CAST IRON	6	85				85' EAST OF LAUNDALE AVE E'LY TO EXISING 6" MAIN
REVERE	STREET	1945	CAST IRON	6	85				LAUNDALE AVE - E'LY
RICE	STREET	1925	CAST IRON	6	208				BURNETT ST WESTERLY
BURNETT	STREET	1925	CAST IRON	6	482				45' N. OF E. DUNSTABLE RD. TO RICE ST.
OAKLAND	AVENUE	1929	Cement Lined	2	210		1		BURNETT ST. W'LY
OAKLAND	AVENUE	1930	Cement Lined	2	63				ROBY ST. E'LY
BIRCH BROW	ROAD	1939	CAST IRON	2	35				S'LY 35' TO EDWARDS AVE.
BIRCH BROW	ROAD	1943	Cement Lined		50				EDWARDS AVE. S'LY
BIRCH BROW	ROAD	1970	Cement Lined	2	58				ROBINSON RD. S'LY

Pennichuck Water Works  
 Water Infrastructure and Conservation Adjustment Target List  
 Unlined Cast Iron and Steel Water Main By Area  
 Project Year - 2015 (Continued)

Schedule DW-2

Street Name	Street Type	Install date	Material	Size	Length	% of ISO Flow	Number of Breaks	Critical Customers	Limits
EASTMAN	STREET	1926	CAST IRON	8	757				35' S. OF LEARNED ST TO ROBINSON RD.
DANE	STREET	1930	CAST IRON	6	37				35' S. OF LEARNED ST SE'LY
DANE	STREET	1932	CAST IRON	8	191				ROBINSON RD. TO HATCH ST.
HATCH	STREET	1925	CAST IRON	8	48				LEARNED ST NORTHERLY
HATCH	STREET	1925	CAST IRON	8	228				LEARNED ST SOUTH
HATCH	STREET	1931	CAST IRON	8	306				48' N OF LEARNED ST NORTHERLY 306'
HATCH	STREET	1932	CAST IRON	8	177				21' SE OF EAST DUNSTABLE RD SE 177'
HATCH	STREET	1932	CAST IRON	8	215				DANE ST TO HATCH ST (GOING S)
HATCH	STREET	1925	GALVINIZED	2	253				LEARNED ST SOUTH
HARRIS	STREET	1947	Cement Lined	6	260				LEARNED ST S'LY
EDWARDS	AVENUE	1939	Cement Lined	1.25	278				BIRCH BROW - W'LY 278'
LYNN	STREET	1939	CAST IRON	8	337				466.8' E. OF TAYLOR RD. E'LY
LYNN	STREET	1940	CAST IRON	8	682				WAVERLEY ST. W'LY
LYNN	STREET	1941	CAST IRON	6	4				730' E. OF TAYLOR RD.
LYNN	STREET	1941	CAST IRON	8	482				TAYLOR RD. E'LY
WAVERLEY	STREET	1940	CAST IRON	8	246				LYNN ST S'LY 246.6'
WAVERLEY	STREET	1941	CAST IRON	6	4				32' SOUTH OF LYNN ST.
VIRGINIA	DRIVE	1929	CAST IRON	8	180				121.5' E. OF SO. CHESTNUT ST. E'LY
					<u>13005</u>				
			<b>Total</b>		<b>83744</b>				